VI Semester B.B.M. Examination, April/May 2015 (Repeaters) (2011-2012 and Onwards/Prior to 2014-2015) BUSINESS MANAGEMENT

Paper – 6.2 : Strategic Management (100 Mark – 2013-14 Only/90 Mark – Prior to 2013-14)

Time: 3 Hours Max. Marks: 100/90

Instructions: 1) Answer should be written only in English.

- 2) Section A, B, and C to be answered by all Repeaters (90 marks).
- 3) Section 'D', to be answered by 2013-14 students only (100 marks)

SECTION - A

Answer any ten sub-questions. Each sub-question carries 2 marks.

 $(10 \times 2 = 20)$

- 1. a) Define Strategy.
 - b) What is Corporate Strategy?
 - c) Give the meaning of Concentric Merger.
 - d) What is value chain analysis?
 - e) What is policy?
 - f) Mention levels of strategy.
 - g) What is strategic surveillance?
 - h) What for 7 S of Me Kinsey model stands for ?
 - i) Mention the types of social audit?
 - j) What is ZBB?
 - k) List out any four technique of ETOP?
 - I) What is financial strategy?

SECTION - B

Answer any five of the following. Each question carries five marks.

 $(5 \times 5 = 25)$

- 2. State the objectives of business policy.
- 3. Explain the benefits of strategic management.

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- 4. What is merger strategy? Explain the types of merger.
- 5. What are functional strategies and mention its importance?
- 6. Explain the benefits of environment analysis.
- 7. What is SWOT analysis? Explain its importance.
- 8. Why strategies need to be evaluated and controlled? Explain.

SECTION - C

Answer any three questions. Each question carries fifteen marks.

 $(3\times15=45)$

- 9. What is company environment? Explain the relevent factors in company environment.
- 10 Explain the various steps in strategy implementation.
- 11. What are strategic business units? What are its merits and demerits?
- 12. Define Social Responsibility. Discuss its significance for business as well as economic growth of a country.
- 13. Explain the classification of business policy.

SECTION - D

Section 'D' is to be answered by 2013-14 students only.

 $(10 \times 1 = 10)$

14. Explain the steps in strategic planning process.